

Newcastle Town Deal

Risk Achievement of Project Spend

Likelihood	H			
	M			R/G
	L			T
		L	M	H

Impact

**Impact Measures**

**Risk Description** Achievement of project and programme spend within the Town Deal deadline of March 2026

**Potential Consequences** loss of investment in the Borough  
 Unable to complete project delivery  
 reputational damage  
 damaged relationship with stakeholders  
 unable to deliver the targeted economic regeneration outputs for the Kidsgrove Town Deal area

**Implication** Financial, Reputation, Political

**Risk Owners** Elaine Burgess; Brian Meredith

**Risk Rating** Medium Amber D **Last Review** 07/07/2023

**Final Risk Rating** Medium Amber D **Next Review** 05/10/2023

**Target Risk Level** Medium Amber C **Treatment** Treat

**Path** Newcastle Town Deal/Commercial Development and Economic Growth/Newcastle Under Lyme

Objectives

A successful and sustainable growing Borough Corporate

Town Centres for all Corporate

Key Controls Identified

Appointment of competent contractors for delivery

Project Sub Groups

Town Deal Board

Contingency plans being developed

Action Plans

Action Plan Description	Action Plan Type	Action Plan Owner	Due for Completion by	Comments
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## Risk Co-funding

Likelihood	H			
	M			
	L		R/T	G
		L	M	H
	Impact			

<b>Impact Measures</b>	
<b>Risk Description</b>	Unable to attract co-funding for project delivery
<b>Potential Consequences</b>	projects not fully delivered. projects stall projects not delivered. Loss of investment to the Borough unable to achieve the targeted economic regeneration outputs for Newcastle Town Deal
<b>Implication</b>	Reputation, Financial, Reputation
<b>Risk Owners</b>	Elaine Burgess; Hal Higgins; Brian Meredith
<b>Risk Rating</b>	Medium Amber C
<b>Final Risk Rating</b>	Low Green B
<b>Target Risk Level</b>	Low Green B
<b>Path</b>	Newcastle Town Deal/Commercial Development and Economic Growth/Newcastle Under Lyme
<b>Last Review</b>	07/07/2023
<b>Next Review</b>	03/01/2024
<b>Treatment</b>	Tolerate

## Objectives

A successful and sustainable growing Borough	Corporate
Healthy, active and safe communities	Corporate
Town Centres for all	Corporate

## Key Controls Identified

Partner/Stakeholder Management
Project Sub Groups
Town Deal Board
Legal support

## Action Plans

Action Plan Description	Action Plan Type	Action Plan Owner	Due for Completion by	Comments
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## Risk Completion of Grant Funding Agreements

	H			
Likelihood	M			
	L		R/T	G
		L	M	H
		Impact		

**Impact Measures**

**Risk Description** Completion of adequate and appropriate grant funding agreements with partners to enable delivery to take place.

**Potential Consequences** unable to deliver projects  
project delivery delayed  
loss of investment in the Borough  
unable to deliver objectives of Newcastle Town Deal  
unable to achieve the economic regeneration outputs for the Borough

**Implication** Financial, Reputation, Regeneration

**Risk Owners** Elaine Burgess; Brian Meredith

**Risk Rating** Medium Amber C

**Last Review** 07/07/2023

**Final Risk Rating** Low Green B

**Next Review** 03/01/2024

**Target Risk Level** Low Green B

**Treatment** Tolerate

**Path** Newcastle Town Deal/Commercial Development and Economic Growth/Newcastle Under Lyme

### Objectives

A successful and sustainable growing Borough	Corporate
Healthy, active and safe communities	Corporate
Town Centres for all	Corporate

### Key Controls Identified

- Appointment of competent contractors for delivery
- Project Sub Groups
- Town Deal Board
- Partner/Stakeholder Management

### Action Plans

Action Plan Description	Action Plan Type	Action Plan Owner	Due for Completion by	Comments
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## Risk Planning Permission

Likelihood	H			
	M			
	L		R/T	G
		L	M	H
	Impact			

**Impact Measures**

**Risk Description**

Achievement of Planning Permission for all relevant element of delivery.

**Potential Consequences**

Unable to deliver all projects set out in the Newcastle Town Investment Plan.  
Loss of investment in the Borough.  
unable to deliver desired economic regeneration outputs.

**Implication**

Regeneration, Financial, Reputation.

**Risk Owners**

Elaine Burgess; Hal Higgins

**Risk Rating**

Medium Amber C

**Last Review**

07/07/2023

**Final Risk Rating**

Low Green B

**Next Review**

03/01/2024

**Target Risk Level**

Low Green B

**Treatment**

Tolerate

**Path**

Newcastle Town Deal/Commercial Development and Economic Growth/Newcastle Under Lyme

### Objectives

A successful and sustainable growing Borough

Corporate

### Key Controls Identified

Project Sub Groups

Appointment of competent contractors for delivery

Healthy, active and safe communities

Corporate

Partner/Stakeholder Management

pre-app planning advice

Town Centres for all

Corporate

### Action Plans

Action Plan Description

Action Plan Type

Action Plan Owner

Due for Completion by

Comments

## Risk Project Adjustment Requests

Likelihood	H			
	M		R	
	L		T	G
		L	M	H
	Impact			

**Impact Measures**

**Risk Description** Project Adjustment requests not approved by DLUHC or delay in approval.

**Potential Consequences** Delay in project delivery  
loss of investment to the Borough  
Project has to be withdrawn  
unable to achieve economic regeneration outputs for the Borough

**Implication** Financial, Reputation, Regeneration

**Risk Owners** Elaine Burgess

**Risk Rating** Medium Amber C

**Last Review** 29/09/2023

**Final Risk Rating** Medium Amber C

**Next Review** 28/12/2023

**Target Risk Level** Low Green B

**Treatment** Treat

**Path** Newcastle Town Deal/Commercial Development and Economic Growth/Newcastle Under Lyme

### Objectives

A successful and sustainable growing Borough

Corporate

Healthy, active and safe communities

Corporate

Town Centres for all

Corporate

### Key Controls Identified

DLUHC relationship

Town Deal Board

Project Sub Groups

Appointment of competent contractors for delivery

### Action Plans

**Action Plan Description**

**Action Plan Type**

**Action Plan Owner**

**Due for Completion by**

**Comments**

## Risk Project Spend

Likelihood	H			
	M			
	L			R/T/G
		L	M	H
	Impact			

### Impact Measures

**Risk Description** Achievement of project and programme spend within the Town Deal deadline of March 2026

**Potential Consequences** loss of investment in the Borough  
Unable to complete project delivery  
damaged relationship with stakeholders  
unable to deliver the targeted economic regeneration outputs for the Newcastle Town Deal area

**Implication** Financial, Reputation

**Risk Owners** Elaine Burgess

**Risk Rating** Medium Amber C

**Last Review** 07/07/2023

**Final Risk Rating** Medium Amber C

**Next Review** 05/10/2023

**Target Risk Level** Medium Amber C

**Treatment** Treat

**Path** Newcastle Town Deal/Commercial Development and Economic Growth/Newcastle Under Lyme

## Objectives

A successful and sustainable growing Borough

Corporate

## Key Controls Identified

Appointment of competent contractors for delivery

Legal support

Healthy, active and safe communities

Corporate

Partner/Stakeholder Management

Project Sub Groups

Town Centres for all

Corporate

Town Deal Board

## Action Plans

	Action Plan Description	Action Plan Type	Action Plan Owner	Due for Completion by	Comments
Effective project and programme management processes in place.	Effective project and programme delivery processes in place to ensure project delivery and compliance with DLUHC requirements.	Ongoing	Elaine Burgess	31/03/2026	

## Risk Stakeholder Engagement

Likelihood	H			
	M			
	L			R/T/G
		L	M	H
	Impact			

**Impact Measures**

**Risk Description** Stakeholders disengage from programme and project delivery.

**Potential Consequences** unable to deliver projects  
project delivery delayed  
loss of investment in the Borough  
unable to deliver objectives of Newcastle Town Deal  
damage to long term relationship with key stakeholders

**Implication** Financial, Reputation, Regeneration

**Risk Owners** Elaine Burgess; Hal Higgins; Simon McEneny; Brian Meredith

**Risk Rating** Medium Amber C **Last Review** 07/07/2023

**Final Risk Rating** Medium Amber C **Next Review** 05/10/2023

**Target Risk Level** Medium Amber C **Treatment** Tolerate

**Path** Newcastle Town Deal/Commercial Development and Economic Growth/Newcastle Under Lyme

### Objectives

A successful and sustainable growing Borough	Corporate
Healthy, active and safe communities	Corporate
Town Centres for all	Corporate

### Key Controls Identified

Communications with Town Deal Board
Town Deal Board
Partner/Stakeholder Management
Project Sub Groups
Appointment of competent contractors for delivery

### Action Plans

Action Plan Description	Action Plan Type	Action Plan Owner	Due for Completion by	Comments
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## Risk Subsidy Control Requirements

Likelihood	H			
	M			
	L		R/T	G
		L	M	H
	Impact			

### Impact Measures

**Risk Description** Compliance with UK subsidy control requirements in delivering projects.

**Potential Consequences** loss, withdrawal or reclaim of funding.  
reputational damage  
potential for legal challenge  
unable to deliver the economic regeneration outputs for Newcastle Town Deal

**Implication** Financial, Reputation, Legal

**Risk Owners** Elaine Burgess; Simon McEneny

**Risk Rating** Medium Amber C

**Last Review** 07/07/2023

**Final Risk Rating** Low Green B

**Next Review** 03/01/2024

**Target Risk Level** Low Green B

**Treatment** Treat

**Path** Newcastle Town Deal/Commercial Development and Economic Growth/Newcastle Under Lyme

## Objectives

A successful and sustainable growing Borough

Corporate

## Key Controls Identified

Legal support

DLUHC relationship

Healthy, active and safe communities

Corporate

Town Centres for all

Corporate

## Action Plans

	Action Plan Description	Action Plan Type	Action Plan Owner	Due for Completion by	Comments
subsidy control assessments	ensure adequate subsidy control assessments are completed for the relevant projects.	Ongoing	Elaine Burgess	02/01/2024	